

# Confessions of an HPC Project Manager

Mark Thomas

Red Oak Consulting

RED OAK CONSULTING



# Governance

---



- Yet another overhead?
  - Adapt to your environment
  - Understand your environment
  - Get your team right!
  - Delegate up as well!
  - House keeping
    - Risk log
    - Action log
    - Issue log
  - Comms
    - Formal
    - Cup of tea diplomacy
-

# Planning

---



- I know, it's obvious isn't it?
    - Long lead items
      - Customs
    - Holidays
      - Public and personnel
    - Time zones
    - Internal processes and procedures
      - Datahall
      - Networks
    - Critical path – not the fluff
  - Secure your resources as early as possible
-

# Assumptions

---



- Kick the tyres
    - “But I sent an email.....”
    - Breakers
    - Cooling
    - Power
    - Acceptance
    - Loading bays
  - Trust but verify
-